



FIRESCOPE STRATEGIC PLAN

January 2020

FIRESCOPE is an organization comprised of members of the fire service from all uniformed ranks. FIRESCOPE has represented the California Fire Service since 1970.

Mission Statement

The mission of FIRESCOPE is to provide recommendations and technical guidance to the California Governor's Office of Emergency Services (Cal OES) on matters involving mutual aid; to maintain the FIRESCOPE Decision Process; and to continue the operation, development, and maintenance of the FIRESCOPE Incident Command System (ICS) and the Multi-Agency Coordination System (MACS). FIRESCOPE focuses on the following key preparedness and response components:

- Improved methods for coordinating multi-agency resources during major incidents.
- Improved methods for forecasting fire behavior and assessing fire, weather and terrain conditions on an incident.
- Standard terminology for improving incident management.
- Improved multi-agency incident communications.
- Multi-agency training on FIRESCOPE developed components and products/services.
- Common mapping systems.
- Improved incident information management.
- Regional operational coordination centers for regional multi-agency coordination.

Vision Statement

FIRESCOPE's vision is to continue national leadership in the development of all-hazard incident management and multi-agency coordination systems, to enhance and encourage full participation by the California fire service in the statewide Fire and Rescue Mutual Aid System, and to provide a common voice for the California Fire Service.



FIRESCOPE STRATEGIC PLAN

January 2020

Analysis of Current model

- Strengths
 - Field Tested use of the Incident Command System (ICS)
 - Guidance Documents developed by member agency consensus that are free from political bias and financial influence
 - Membership that reflects a wide range of experience and representation.
- Opportunities
 - Education and awareness by statewide local, state, and federal fire agencies, but not currently in contact with FIRESCOPE.
- Challenges
 - Apathy toward multi agency collaboration
 - National or other State Models that may be inconsistent with FIRESCOPE Models.
 - Local, state and national information sharing and FIRESCOPE's ability to reach the next generation workforce.
 - Maintaining currency with Emerging Technologies

The following Strategic Plan's goals and objectives will be incorporated into the FIRESCOPE annual "Plan of Work" and will address recommendations presented through the state's Blue Ribbon Commission Task Force Report. The following categories will identify specific goals that will be achieved in a medium to long- range time frame.

- A. Awareness
- B. Coordination/Collaboration/Cooperation
- C. Decision Process
- D. Emerging Technology
- E. Standardization
- F. Funding
- G. Future Challenges



FIRESCOPE STRATEGIC PLAN

January 2020

FIRESCOPE Plan of Work Goal A: Improve FIRESCOPE's Messaging and Marketing outreach to the state and national fire service. This goal addresses the category of Awareness in the Strategic Plan

Goal 1A: Awareness

Enhance FIRESCOPE's Messaging and Marketing effort to improve the California and national fire service awareness of its best practice initiatives and documents.

- Provide continuous improvement to the new ADA compliant FIRESCOPE website
 - Specialist Groups and Task Force to review all related posted documents and provide necessary revisions
 - Timeline: 2-12 months (December 2020)
- Provide continuous improvement to FIRESCOPE's social media platforms.
 - Timeline: Ongoing
- Distribute the FIRESCOPE Quarterly Briefing to all fire agencies and related associations within the state and nation
 - Timeline: Quarterly/Ongoing

Goal 2A: Awareness

Continue the preparation of the 2022 Field Operations Guide (FOG) and FOG App update

- Seek input from FIRESCOPE's Specialist Groups, Task Force, Ops Team, and the Board of Directors on revisions required to maintain currency.
 - Timeline 1-24 months complete by December 2021
- Use electronic software to track progress and to identify ongoing revisions
 - Timeline 1-24 months
- Continuously improve the FOG ordering process through the third-party service and ensure a cost neutral per manual price.
 - Timeline: 6 months
- Ensure the electronic ICS 420-1 Application (FOG App) is functional and current
 - Timeline 1-24 months complete by December 2021.

Goal 3A: Awareness

Continue to raise awareness and recognition of Behavioral Health issues, resources, and tools available to the Fire Service through information, education, publication of collaborative documents, and best practice guidelines.

- Timeline: 3-12 months



FIRESCOPE STRATEGIC PLAN

January 2020

FIRESCOPE Plan of Work Goal B: Maintain and improve incident management leadership through interagency coordination and provide professional recommendations and technical assistance to the Governor's Office of Emergency Services. This Goal addresses the category of Coordination, Collaboration, and Cooperation in the Strategic Plan

GOAL 1B: Coordination

Develop and implement a program to improve interagency coordination with our public safety partners and allied agencies

- Utilize the Multi Agency Coordination System (MACS) as defined in FIRESCOPE MACS 410-4
 - Timeline: Ongoing
- Continue to standardize MAC Group operations between North and South Ops
 - Timeline: Ongoing
- Continuously improve the annual MAC Group Exercises at North and South Ops.
 - Timeline: April/ May 2020 and annually each year.
- Improve the collaboration between FIRESCOPE and the California Wildland Coordinating Group (CWCG), the California Fire Chiefs Association, the statewide law enforcement agencies, and the statewide Emergency Management community.
 - Timeline 3-70 Months
- Seek a collaborative approach between local, state and federal agencies to address vegetation fuel reduction across the state.
 - Timeline: 12-70 Months/Ongoing

Goal 2B: Cooperation

Emphasize improved Unified Command training/relationships between fire/fire and fire/law enforcement agencies

- Continue development of the Law Enforcement Liaison Officer (LELO) Program
 - Timeline 12-24 Months
- Develop a Unified Command course emphasizing an effective Law and Fire relationship
 - Timeline 12-36 Months



FIRESCOPE STRATEGIC PLAN

January 2020

Goal 3B: Collaboration

Continue effective collaboration with the state and national fire/rescue services

- Collaborate between California’s local, state, and federal partners with emphasis on “all-hazard” incident coordination.
 - Timeline: Ongoing
- Secure strong relationships and standard best practices between FIRESCOPE and FEMA/NWCG/US Fire Administration/National Fire Academy
 - Timeline: Ongoing

FIRESCOPE Plan of Work Goal C: Maintain and improve common all hazard management systems for planned and unplanned events. This Goal addresses Decision Process, Emerging Technologies, and Standardization aspects of the Strategic Plan.

Goal 1C: Decision Process

Maintain and strengthen the decision process of FIRESCOPE through discussion, communication, and adhering to the guidelines set forth by FIRESCOPE MACS 410-4.

- Encourage members of the fire service to bring issues and ideas forward through the FIRESCOPE process.
 - Timeline: Ongoing

GOAL 2C: Emerging Technologies

Seek opportunities to expand the California fire service collaborative capabilities in emerging technologies

- Continue to develop a “Common Operating Platform (COP)” for intelligence sharing on all hazard incidents
 - Continuously improve the capabilities of the SCOUT COP program and its ability to integrate with other COP products used by agencies across the state.
 - Timeline: 24-36 Months
 - Further develop multi agency intelligence centers (i.e. intel shops/fusion centers) to incorporate “all hazard” capabilities
 - Timeline: 24-36 Months
 - Support the developing field of unmanned aerial vehicles (UAV) and their use in the all hazard fire service
 - Timeline: 6-48 Months



FIRESCOPE STRATEGIC PLAN

January 2020

- Continue to develop standardized Computer Aided Dispatch (CAD) capabilities to integrate with other CAD programs across the state – CAD to CAD
 - Utilize CAD to CAD to maximize efficiencies in the rapid ordering and mobilization of mutual aid resources
 - Timeline: 6-48 Months
- Provide a platform for internal and external customers to access emerging technology information with “Tech Connect” (EIT Specialist Group)
 - Platform link to be posted on the FIRESCOPE website
 - Timeline: 12-24 Months

GOAL 3C: STANDARDIZATION

- Ensure a carefully vetted change process to ICS at the state and national level
 - Timeline: Ongoing

FIRESCOPE Plan of Work Goal D: Secure funding for the following FIRESCOPE initiatives to support the preceding goals. This Goal addresses the category of Funding in the Strategic Plan

GOAL 1D: Funding

Secure funding for the following additional positions to support the preceding goals:

- FIRESCOPE Assistant Chief South
 - Primary focus of this position will be to maintain FIRESCOPE’s Messaging and Marketing program
 - Website and social media maintenance
 - Development of Quarterly Briefings
 - Provide additional support to Specialist Groups and Task Force.
 - Timeline: 12 months/Ongoing
- FIRESCOPE Associate Governmental Program Analyst (AGPA)
 - To perform more responsible, varied and complex technical analytical staff services assignments such as FIRESCOPE’s program evaluation, data analysis and planning
 - Timeline: 12 months/Ongoing



FIROSCOPE STRATEGIC PLAN

January 2020

- Standard Wildland Preplan Tool
 - Seek funding for a statewide standard “Wildland Preplan Tool” available to all firefighting and allied agencies through a standard Common Operating Platform.
 - Timeline: 12-36 Months

FIROSCOPE Plan of Work Goal E: Update the Blue Ribbon Commission Task Force Report. This Goal addresses the category of Future Challenges in the Strategic Plan

Goal 1E: Future Challenges

Review/Update the Governor’s 2008 Blue Ribbon Commission Task Force Report

- Address climate change impacts on the California Fire Service and the recent mega wildfires that have occurred across the state.
 - Timeline: 6-12 Months